



District Health Assessment for Multiple District B through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
B 1	T(24)	54	0	54	0%	1	0	1	1009	0	1009	47	10	37	3.81%	1,021	19	61%	0	0	85%	39%	0%	9%	13	5	
B 2		70	0	70	0%	0	0	0	1313	0	1313	45	29	16	1.23%	1,293	19	57%	0	0	94%	33%	3%	26%	14	1	
B 3		80	0	80	0%	3	1	2	2181	0	2181	125	47	78	3.71%	1,863	27	39%	14	1	71%	30%	5%	21%	19	7	
B 4		69	0	69	0%	0	0	0	1742	0	1742	18	17	1	0.06%	1,746	25	36%	0	0	61%	36%	13%	29%	13	0	
B 5	T(24)	51	0	51	0%	1	0	1	996	0	996	82	46	36	3.75%	888	20	49%	0	0	73%	35%	2%	18%	10	0	
B 6		56	0	56	0%	2	0	2	1250	0	1250	68	69	-1	-0.08%	859	22	59%	0	0	86%	27%	2%	18%	15	9	
B 7	T(24)	56	0	56	0%	1	0	1	1123	0	1123	51	29	22	2.00%	1,127	20	57%	0	0	68%	25%	5%	16%	14	6	2nd VDG
B 8	T(24)	38	0	38	0%	0	0	0	851	0	851	34	22	12	1.43%	719	22	34%	0	0	53%	32%	0%	26%	12	7	
B 9	T(24)	30	0	30	0%	0	0	0	668	0	668	26	14	12	1.83%	592	22	43%	0	0	63%	30%	3%	30%	8	7	
		504	0	504	0%	8	1	7	11133	0	11133	496	283	213	1.95%	10,108	22	49%	14	1	74%	32%	4%	21%	118	42	



District Health Assessment for Multiple District D through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
D 1	T(24)	98	0	98	0%	0	0	0	2717	0	2717	72	84	-12	-0.44%	2,757	28	16%	0	0	90%	23%	1%	44%	20	6	
D 2		24	0	24	0%	0	0	0	759	0	759	26	11	15	2.02%	783	32	17%	0	0	71%	33%	13%	63%	6	3	
D 3		53	0	53	0%	0	1	-1	1697	0	1697	51	48	3	0.18%	1,821	32	23%	4	1	79%	19%	4%	19%	13	4	
D 4		74	0	74	0%	0	0	0	1926	0	1926	31	36	-5	-0.26%	1,888	26	34%	0	0	84%	41%	1%	8%	16	9	
D 5	T(24)	20	0	20	0%	0	0	0	518	0	518	5	10	-5	-0.96%	455	26	20%	0	0	95%	20%	0%	55%	4	0	
D 6		92	0	92	0%	2	1	1	2572	0	2572	159	37	122	4.98%	2,451	28	26%	2	0	91%	30%	8%	59%	15	6	
		361	0	361	0%	2	2	0	10189	0	10189	344	226	118	1.17%	10,155	28	24%	3	1	86%	29%	4%	39%	74	28	



District Health Assessment for Multiple District E through September 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
E 1		89	0	89	0%	0	0	0	2855	0	2855	37	35	2	0.07%	2,808	32	6%	0	0	55%	54%	27%	100%	14	6	
E 2		125	0	125	0%	4	0	4	2214	0	2214	147	131	16	0.73%	2,453	18	56%	0	0	30%	58%	33%	96%	18	5	
E 3		63	0	63	0%	1	0	1	1482	0	1482	53	32	21	1.44%	1,393	24	29%	0	0	30%	73%	41%	98%	7	1	
E 4		131	0	131	0%	0	0	0	4143	0	4143	45	107	-62	-1.47%	3,965	32	6%	0	0	47%	65%	19%	100%	20	6	
		408	0	408	0%	5	0	5	10694	0	10694	282	305	-23	-0.21%	10,619	26	25%	0	0	41%	62%	28%	99%	59	18	



District Health Assessment for Multiple District F through September 2026

 Status/ Number of Months in Status *		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded
F 1	T(24)	67	0	67	0%	0	0	0	970	0	970	12	14	-2	-0.21%	984	14	78%	0	0	84%	55%	12%	40%	17	8
F 2	T(24)	57	0	57	0%	1	0	1	1139	0	1139	60	61	-1	-0.09%	1,151	20	54%	0	0	89%	35%	0%	16%	12	0
F 3	T(24)	37	0	37	0%	0	0	0	484	0	484	20	9	11	2.33%	500	13	86%	0	0	84%	68%	0%	5%	7	0
F 4	T(24)	53	0	53	0%	0	0	0	1044	0	1044	54	26	28	2.76%	1,002	20	45%	0	0	89%	26%	2%	25%	9	5
		214	0	214	0%	1	0	1	3637	0	3637	146	110	36	1.00%	3,637	17	65%	0	0	86%	45%	4%	24%	45	13



District Health Assessment for Multiple District G through September 2026

	Status/ District Name	Number of Months in Status *	Clubs					Membership							Member Strength		Cancellation		Reports			Finance	Leadership					
			Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
	G 1		70	0	70	0%	2	0	2	1629	0	1629	76	66	10	0.62%	1,424	23	41%	0	0	71%	24%	1%	30%	20	7	
	G 2		56	0	56	0%	0	0	0	1333	0	1333	55	12	43	3.33%	1,237	24	41%	0	0	77%	27%	4%	18%	15	0	
			126	0	126	0%	2	0	2	2962	0	2962	131	78	53	1.82%	2,661	24	41%	0	0	74%	25%	2%	25%	35	7	



District Health Assessment for Multiple District H through September 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
H 1		139	0	139	0%	2	0	2	2747	0	2747	147	72	75	2.81%	2,770	20	53%	0	0	68%	34%	1%	54%	33	10	
H 2		73	0	73	0%	0	0	0	1777	0	1777	77	43	34	1.95%	1,661	24	36%	0	0	74%	11%	0%	41%	17	6	
H 3		93	1	94	100%	0	0	0	1652	6	1658	109	43	66	4.15%	1,712	18	65%	0	0	60%	45%	1%	48%	21	8	
H 4		76	0	76	0%	1	0	1	1658	0	1658	100	27	73	4.61%	1,699	22	45%	0	0	80%	26%	0%	39%	17	7	
		381	1	382	100%	3	0	3	7834	6	7840	433	185	248	3.27%	7,842	21	51%	0	0	69%	31%	1%	47%	88	31	



District Health Assessment for Multiple District J through September 2026

 Status/ Number of Months in Status *		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
J 1	T(24)	52	0	52	0%	0	0	0	1089	0	1089	11	18	-7	-0.64%	1,019	21	58%	0	0	98%	33%	0%	6%	9	0	
J 2	T(24)	31	0	31	0%	0	0	0	712	0	712	3	15	-12	-1.66%	704	23	32%	0	0	81%	26%	3%	6%	6	2	
J 3	T(24)	55	0	55	0%	1	0	1	1056	0	1056	44	27	17	1.64%	1,051	19	62%	0	0	82%	31%	4%	0%	11	0	
		138	0	138	0%	1	0	1	2857	0	2857	58	60	-2	-0.07%	2,774	21	54%	0	0	88%	30%	2%	4%	26	2	



District Health Assessment for Multiple District LA through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LA 1	T(24)	26	0	26	0%	0	0	0	623	0	623	4	7	-3	-0.48%	565	24	42%	0	0	54%	35%	12%	58%	0	0	
LA 2	T(24)	33	0	33	0%	0	0	0	1054	0	1054	12	26	-14	-1.31%	1,069	32	30%	0	0	73%	45%	3%	33%	9	0	
LA 3	T(24)	52	0	52	0%	0	0	0	1004	0	1004	38	32	6	0.60%	990	19	54%	0	0	96%	25%	15%	23%	13	4	
LA 4	T(24)	33	0	33	0%	0	0	0	828	0	828	20	27	-7	-0.84%	830	25	45%	0	0	100%	18%	3%	67%	10	0	
LA 5		53	0	53	0%	0	1	-1	1568	0	1568	10	43	-33	-2.06%	1,596	30	40%	15	0	79%	32%	2%	23%	11	4	
LA 6		54	0	54	0%	0	0	0	1313	0	1313	28	18	10	0.77%	1,367	24	44%	0	0	72%	50%	7%	37%	13	10	
		251	0	251	0%	0	1	-1	6390	0	6390	112	153	-41	-0.64%	6,417	25	43%	15	0	80%	35%	7%	37%	56	18	



District Health Assessment for Multiple District LB through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LB 1	T(24)	50	0	50	0%	0	0	0	1074	0	1074	31	22	9	0.85%	1,109	21	52%	0	0	92%	46%	4%	34%	12	5	
LB 2	T(24)	43	0	43	0%	0	0	0	1104	0	1104	14	30	-16	-1.43%	1,111	26	37%	0	0	53%	42%	7%	37%	10	6	2nd VDG
LB 3		55	0	55	0%	0	1	-1	1478	0	1478	38	34	4	0.27%	1,450	27	38%	21	0	58%	38%	9%	25%	12	0	
LB 4		63	0	63	0%	0	0	0	1564	0	1564	24	70	-46	-2.86%	1,596	25	41%	0	0	71%	40%	5%	33%	13	0	
		211	0	211	0%	0	1	-1	5220	0	5220	107	156	-49	-0.93%	5,266	25	42%	21	0	69%	41%	6%	32%	47	11	



District Health Assessment for Multiple District LC through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT LC 1 (24)		40	0	40	0%	0	0	0	639	0	639	34	22	12	1.91%	645	16	70%	0	0	60%	28%	10%	18%	11	0	
LC 2	T(24)	50	0	50	0%	0	0	0	1100	0	1100	39	66	-27	-2.40%	1,083	22	50%	0	0	76%	26%	8%	12%	8	0	
LC 3		61	0	61	0%	0	0	0	1437	0	1437	45	68	-23	-1.58%	1,344	24	46%	0	0	100%	33%	0%	13%	13	0	
LC 4	T(24)	46	0	46	0%	1	0	1	1180	0	1180	69	38	31	2.70%	1,181	26	33%	0	0	61%	33%	9%	17%	11	5	GST
LC 5	T(24)	49	0	49	0%	0	1	-1	1093	0	1093	70	30	40	3.80%	1,068	22	49%	9	0	65%	39%	14%	10%	10	0	
LC 6		59	0	59	0%	1	1	0	1363	0	1363	65	35	30	2.25%	1,306	23	49%	13	0	93%	32%	8%	20%	11	5	
LC 8		64	0	64	0%	0	0	0	2195	0	2195	51	50	1	0.05%	2,091	34	23%	0	0	98%	28%	2%	6%	11	0	
LC 11	T(24)	40	0	40	0%	0	0	0	1205	0	1205	37	35	2	0.17%	1,174	30	38%	0	0	85%	28%	3%	20%	9	6	
LC 12	T(24)	54	0	54	0%	0	1	-1	1100	0	1100	24	19	5	0.46%	1,031	20	54%	1	0	91%	33%	0%	19%	14	0	
		463	0	463	0%	2	3	-1	11312	0	11312	434	363	71	0.63%	10,923	24	45%	8	0	83%	31%	6%	15%	98	16	



District Health Assessment for Multiple District LD through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LD 1	T(24)	53	0	53	0%	0	0	0	1483	0	1483	28	37	-9	-0.60%	1,463	28	42%	0	0	64%	28%	4%	28%	8	0	2nd VDG
LD 2		50	0	50	0%	0	0	0	1632	0	1632	36	61	-25	-1.51%	1,427	33	16%	0	0	72%	20%	0%	4%	10	5	
LD 3		42	0	42	0%	0	0	0	1089	0	1089	21	60	-39	-3.46%	1,105	26	36%	0	0	100%	19%	0%	5%	10	0	
LD 4		62	0	62	0%	0	0	0	2472	0	2472	39	95	-56	-2.22%	2,312	40	15%	0	0	92%	21%	0%	8%	8	0	
LD 5	T(24)	52	0	52	0%	0	0	0	1374	0	1374	42	58	-16	-1.15%	1,370	26	33%	0	0	77%	31%	8%	12%	8	0	
LD 6		43	0	43	0%	0	0	0	1152	0	1152	18	20	-2	-0.17%	1,110	27	44%	0	0	86%	37%	2%	5%	11	5	
LD 7		81	0	81	0%	0	0	0	2828	0	2828	57	68	-11	-0.39%	2,705	35	16%	0	0	85%	16%	1%	6%	16	8	
LD 8		94	0	94	0%	0	0	0	3447	0	3447	43	101	-58	-1.65%	3,131	37	13%	0	0	100%	27%	2%	9%	12	4	
LD 9		56	0	56	0%	1	0	1	1589	0	1589	30	60	-30	-1.85%	1,151	28	21%	0	0	64%	45%	7%	45%	14	6	
		533	0	533	0%	1	0	1	17066	0	17066	314	560	-246	-1.42%	15,774	32	24%	0	0	83%	26%	3%	13%	97	28	



District Health Assessment for Multiple District M through September 2026

	Clubs								Membership							Member Strength		Cancellation		Reports			Finance		Leadership			
	Status/ District Name	Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
M 1			78	0	78	0%	0	0	0	1872	0	1872	111	50	61	3.37%	1,741	24	41%	0	0	59%	35%	3%	53%	22	8	
M 2			47	0	47	0%	0	0	0	1515	0	1515	96	18	78	5.43%	1,535	32	26%	0	0	89%	23%	2%	9%	16	5	
			125	0	125	0%	0	0	0	3387	0	3387	207	68	139	4.28%	3,276	27	35%	0	0	70%	30%	2%	36%	38	13	



District Health Assessment for Multiple District O through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
O 1	T(24)	43	0	43	0%	0	0	0	779	0	779	4	54	-50	-6.03%	754	18	72%	0	0	74%	23%	0%	33%	7	0	
O 2		64	3	67	100%	1	0	1	1515	30	1545	50	54	-4	-0.26%	1,593	24	39%	0	0	88%	24%	1%	22%	15	0	
O 3	T(24)	41	0	41	0%	0	0	0	587	0	587	7	21	-14	-2.33%	628	14	80%	0	0	66%	41%	7%	39%	8	2	
O 4	T(24)	46	0	46	0%	0	1	-1	617	0	617	9	30	-21	-3.29%	648	13	74%	49	0	74%	46%	7%	46%	12	4	
O 5	T(24)	44	3	47	100%	0	0	0	795	30	825	7	21	-14	-1.67%	938	18	66%	0	0	85%	43%	0%	49%	11	5	
		238	6	244	100%	1	1	0	4293	60	4353	77	180	-103	-2.31%	4,561	18	64%	49	0	79%	34%	3%	36%	53	11	



District Health Assessment for Multiple District R through September 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
R 1		62	0	62	0%	0	0	0	1553	0	1553	28	14	14	0.91%	1,559	25	35%	0	0	58%	37%	0%	61%	16	7	
R 2		57	0	57	0%	0	0	0	1654	0	1654	4	25	-21	-1.25%	1,648	29	25%	0	0	72%	39%	19%	72%	13	6	
R 3		70	0	70	0%	0	0	0	1579	0	1579	26	32	-6	-0.38%	1,484	23	39%	0	0	30%	61%	14%	69%	13	5	
		189	0	189	0%	0	0	0	4786	0	4786	58	71	-13	-0.27%	4,691	25	33%	0	0	52%	47%	11%	67%	42	18	



District Health Assessment for Multiple District S through September 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
S 1	T(24)	24	0	24	0%	0	0	0	488	0	488	14	7	7	1.46%	319	20	46%	0	0	46%	38%	13%	96%	7	3	GLT
S 2		66	7	73	100%	0	0	0	1338	70	1408	50	38	12	0.86%	1,251	20	66%	0	0	36%	29%	11%	53%	12	3	
		90	7	97	100%	0	0	0	1826	70	1896	64	45	19	1.01%	1,570	21	61%	0	0	38%	31%	11%	64%	19	6	



District Health Assessment for Multiple District T through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
T 1	T(24)	29	0	29	0%	0	0	0	495	0	495	3	19	-16	-3.13%	511	17	62%	0	0	66%	38%	0%	52%	7	2	
T 2	T(24)	34	1	35	100%	0	1	-1	446	8	454	15	53	-38	-7.72%	492	13	83%	4	20	74%	46%	3%	46%	6	0	
T 3	T(24)	41	0	41	0%	0	0	0	786	0	786	33	22	11	1.42%	761	19	61%	0	0	95%	29%	0%	32%	8	5	
T 4		64	0	64	0%	0	0	0	1326	0	1326	20	19	1	0.08%	1,358	21	47%	0	0	89%	20%	0%	47%	9	0	
		168	1	169	100%	0	1	-1	3053	8	3061	71	113	-42	-1.35%	3,122	18	60%	4	20	83%	31%	1%	44%	30	7	



District Health Assessment for District 63 through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
63	P	41	0	41	0%	1	0	1	814	0	814	51	66	-15	-1.81%	817	20	49%	0	0	66%	22%	5%	24%	4	1	
		41	0	41	0%	1	0	1	814	0	814	51	66	-15	-1.81%	817	20	49%	0	0	66%	22%	5%	24%	4	1	



District Health Assessment for District P through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
P	P	6	6	12	0%	0	0	0	133	139	272	0	1	-1	-0.37%	256	22	33%	0	0	0%	50%	50%	83%	0	0	GST
		6	6	12	0%	0	0	0	133	139	272	0	1	-1	-0.37%	256	45	33%	0	0	0%	50%	50%	83%	0	0	



District Health Assessment for Ident 5887 - BELIZE C.A. - UND through September 2026

Status/ District Name of Months in Status *		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded
Ident 5887 - BELIZE C.A.		10	0	10	0%	0	0	342	0	342	16	12	4	1.18%	336	34	0%	0	0	80%	30%	10%	30%	0	0	
		10	0	10	0%	0	0	342	0	342	16	12	4	1.18%	336	34	0%	0	0	80%	30%	10%	30%	0	0	

* - District Status: P - Provisional, T - Transitional.
** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.