



District Health Assessment for Multiple District 3231 through September 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		51	0	51	0%	0	2	-2	1577	0	1577	71	56	15	0.96%	1,553	31	49%	27	16	29%	20%	4%	37%	8	4	GLT
3231A2		67	0	67	0%	0	0	0	2430	0	2430	189	45	144	6.30%	2,408	36	37%	0	0	46%	31%	10%	39%	12	5	
3231A3		128	0	128	0%	1	0	1	5447	0	5447	488	50	438	8.74%	4,957	43	30%	0	0	55%	30%	3%	49%	12	6	
3231A4		55	0	55	0%	0	0	0	1986	0	1986	221	22	199	11.14%	1,899	36	29%	0	0	62%	24%	4%	51%	12	4	
		301	0	301	0%	1	2	-1	11440	0	11440	969	173	796	7.48%	10,817	38	35%	27	16	50%	28%	5%	45%	44	19	



District Health Assessment for Multiple District 3232 through September 2026

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	T(3)	31	0	31	0%	1	1	0	1773	0	1773	113	110	3	0.17%	1,545	57	10%	3	10	97%	23%	16%	48%	5	0	
3232B2		60	0	60	0%	3	2	1	3435	0	3435	169	52	117	3.53%	2,121	57	0%	9	22	93%	43%	27%	67%	8	0	
3232B3		56	0	56	0%	9	0	9	2673	0	2673	313	244	69	2.65%	1,799	48	4%	0	0	88%	25%	11%	64%	7	0	
3232B4		61	0	61	0%	1	0	1	4764	0	4764	96	29	67	1.43%	3,920	78	7%	0	0	98%	64%	59%	84%	1	0	
3232F1		112	4	116	100%	0	1	-1	4268	30	4298	200	437	-237	-5.23%	4,003	38	43%	6	0	82%	54%	11%	58%	17	8	
3232F2		100	2	102	100%	0	0	0	2890	9	2899	65	237	-172	-5.60%	2,693	29	40%	0	0	64%	37%	18%	70%	18	6	
3232 J		70	0	70	0%	2	0	2	2132	0	2132	104	26	78	3.80%	1,894	30	29%	0	0	99%	39%	1%	41%	14	5	
		490	6	496	100%	16	4	12	21935	39	21974	1060	1135	-75	-0.34%	17,975	45	24%	6	32	85%	43%	19%	62%	70	19	

* - District Status: P - Provisional, T - Transitional.
** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.