



District Health Assessment for Multiple District 3231 through September 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		51	0	51	0%	0	2	-2	1577	0	1577	71	56	15	0.96%	1,553	31	49%	27	16	29%	20%	4%	37%	8	4	GLT
3231A2		67	0	67	0%	0	0	0	2430	0	2430	189	45	144	6.30%	2,408	36	37%	0	0	46%	31%	10%	39%	12	5	
3231A3		128	0	128	0%	1	0	1	5447	0	5447	488	50	438	8.74%	4,957	43	30%	0	0	55%	30%	3%	49%	12	6	
3231A4		55	0	55	0%	0	0	0	1986	0	1986	221	22	199	11.14%	1,899	36	29%	0	0	62%	24%	4%	51%	12	4	
		301	0	301	0%	1	2	-1	11440	0	11440	969	173	796	7.48%	10,817	38	35%	27	16	50%	28%	5%	45%	44	19	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.